



May 9, 2019

Dr. Philip L. Dubois  
University of North Carolina-Charlotte  
Office of the Chancellor  
9201 University City Blvd.  
Charlotte, NC 28223

Dear Dr. Dubois:

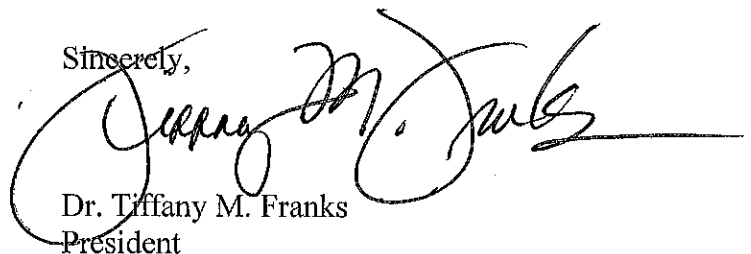
I write on behalf of the Averett University Board of Trustees, faculty, staff, students, and alumni to express our deepest sorrow for the horrific incident on your campus last week. There are absolutely no words I can offer, but only the assurance of our support and prayers.

I admire the masterful way in which the UNC-Charlotte family is handling this difficult time. You are living every president's worst nightmare, and my heart is breaking for you.

Reading about the lives of Riley Howell and Reed Parlier, and hearing of the other students who were injured, it gives us the ability to re-focus on what truly matters, and for us as presidents, we know it is our people – our families, our students, our faculty and staff, and all those who support us.

The thoughts and prayers of all of Averett are with you during this time.

Sincerely,



Dr. Tiffany M. Franks  
President

OFFICE OF THE PRESIDENT

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